



**Nova Scotia's**  
**Jobs and**  
**Building Plan**

2012–2013 Capital Plan



# **The plan**

will generate direct employment  
equal to

**4,500**  
**jobs**

# **Spinoffs**

resulting from capital spending are  
expected to employ a further

**3,100**  
**Nova Scotians**





# Jobs and Building Plan

## The Honourable Graham Steele Minister of Finance

Nova Scotia's Jobs and Building Plan outlines the province's capital expenditures for 2012–2013. The plan reflects government's priorities for the province: *Creating Good Jobs and Growing the Economy*, *Better Health Care for Families*, and *Government Living Within Its Means*.

The Jobs and Building Plan will invest \$610 million to make life better for families. It will create thousands of good jobs, grow the economy, and provide better health care for all Nova Scotians.

The province estimates that the capital projects outlined in the 2012–2013 plan will generate direct employment equal to 4,500 full-time jobs. These jobs, like the capital projects themselves, will be located in communities from one end of the province to the other.

Each year, the government makes a significant investment in the province's infrastructure needs. For the second time in the province's history, government is announcing capital projects before the spring budget.

Releasing information about capital projects in the fall of each year allows government to be more open and accountable to Nova Scotians about planned spending of tax dollars. It also sends a clear signal of what the province intends to do in the year ahead, and gives the private sector greater opportunity to prepare for upcoming projects, resulting in efficiencies and cost savings for the province.

### **What is Capital Spending and a Capital Plan?**

Government distinguishes between the costs that relate to its day-to-day operations, called operating costs (such as salaries and rent), and those that provide long-term economic benefits, called capital assets (such as buildings, equipment, and vehicles). How government intends to acquire or develop its capital assets is contained in what is known as a capital plan. Government establishes capital budgets on an annual basis. The capital plan is tabled as part of the fall session of the Legislature.

The capital spending outlined in this plan will be subject to the approval of the Legislature in spring 2012.

Thousands of Nova Scotia businesses benefit directly from government's capital spending, allowing them to sustain and create good jobs, and reinvest in their communities.

The 2012–2013 Jobs and Building Plan will generate direct employment equal to 4,500 full-time jobs, and spinoffs resulting from capital spending are expected to employ a further 3,100 Nova Scotians. This is all part of government's commitment to ensure Nova Scotians have access to good jobs that allow them to stay and build a life here.

Infrastructure projects also provide new and upgraded facilities that contribute to the vitality of our communities, generate economic activity and good jobs that grow the economy, and help maintain and upgrade the province's most important assets.

### **How Capital Decisions Are Made**

Annually, government departments are asked to prepare and submit their capital requests. A capital prioritization committee made up of representatives from across government—selected for key skills and operational expertise, including design, engineering, and financial—analyses the requests.

The decision to invest in a road, school, or other public infrastructure is based on the answers to key questions: Is the existing structure safe? Does the project fit with government's commitments and policy priorities? Will the project help generate employment and income? What is the cost weighed against the benefits? Does it make fiscal sense in light of other competing priorities? Will the infrastructure result in improved service to the public? Will this project help stimulate the economy in a community that needs it, by a sector that is facing challenges? What is the risk of not building it?



The Jobs and Building Plan invests in projects that are most important to Nova Scotians now—like emergency rooms, schools, roads, and hospital equipment—while contributing significantly to jobs and the economy in communities across the province. It also invests in the future of our province, with strategic projects that will help government live within its means.

**Capital Funding Summary**

Highways .....	\$281 million
Buildings .....	\$158 million
Information Technology .....	\$57.2 million
Vehicles and Equipment .....	\$13.1 million
Capital Grants .....	\$87.9 million
Land Purchases .....	\$12.8 million
<b>Total .....</b>	<b>\$610 million</b>

Improving health care for Nova Scotians requires significant investments in buildings, equipment, and technology. Collaborative emergency centres, medical equipment, and investments in information technology are key elements of Better Care Sooner, government's plan for better emergency care.

Funding for new collaborative emergency centres (CECs) will provide patients with better access to health care through collaborative care teams. People living in communities where there are collaborative emergency centres will have access to same-day or next-day medical appointments and 24/7 emergency care. Services at CECs include access to primary health care by a team of professionals, including doctors and nurse practitioners. The plan will invest \$6.8 million to fund infrastructure upgrades to hospitals to be able to establish collaborative emergency centres in more communities throughout Nova Scotia.



*"It is important that collaborative emergency centres be designed to meet the unique health care needs of each community," said Bruce Quigley, CEO of the Cumberland Health Authority. "As we move forward, we will be working with health care professionals as well as residents in the Pugwash area to ensure the model provides improved access to primary health care and timely emergency care."*

The Jobs and Building Plan also includes \$22 million for medical facilities repair and renewal, \$15 million for equipment repair and replacement, \$16.3 million for information technology projects related to health care, \$3.4 million for ambulance replacement, and more than \$1 million for renal dialysis home therapy in communities throughout the province.



*Cynthia Stockman, health services manager for outpatient nephrology, says the hemodialysis investment will make life better for Nova Scotians living with kidney failure in all regions of the province.*

*"Expansion of the hemodialysis facilities in the Dickson Building will be a benefit to all kidney patients in Nova Scotia," she said. "At some point, every renal patient in the province who receives hemodialysis treatments and those who require complex care services at the QEII will benefit from the improvements to the Dickson Building Unit."*





In many areas of the province, schools are the heart of the community. Capital investments in schools provide better educational and cultural opportunities that support the development of a skilled workforce and build stronger communities. New school construction and renovations to existing schools generate significant employment in dozens of communities and help contribute to community spirit and pride throughout the province

The Jobs and Building Plan includes \$79 million for the ongoing construction of six schools, and additions and alterations to 18 others throughout the province. Recently, the Department of Education asked school boards to review and update their capital priority lists to ensure they are current and reflect their most pressing capital priorities.



*New Glasgow Mayor Barrie MacMillian talks about the importance of the investment of a new P-8 school in New Glasgow.*

*"This state-of-the-art facility will provide a healthy, safe, and enriched setting for our children to shine, to flourish, to discover their individual gifts and talents, and to achieve greatness in their own right. I would like to extend our appreciation and thanks again to the province for this outstanding investment, which will have an incredible impact on the future and growth of our community for many years to come."*



Building and maintaining roads and infrastructure creates thousands of jobs. It also supports business growth and tourism, and connects Nova Scotians to jobs, schools, and communities throughout the province.

In 2011, the Department of Transportation and Infrastructure Renewal released its 5-Year Highway Improvement Plan (2011–2012 Edition). Capital spending for highways will total \$281 million in 2012–2013. Building and maintaining roads and infrastructure is an important part of government’s commitment to good jobs and a strong economy in the province.

Unique tourism opportunities and a vibrant cultural scene attract visitors to our province and generate significant economic activity. Funding for the Bluenose II restoration project, Fisheries Museum of the Atlantic upgrades, Ross Farm renovations, and Art Gallery of Nova Scotia repairs support the creative economy and tourism sectors. These sectors contribute to the vitality of our communities, and generate billions in economic activity and thousands of good jobs that grow the economy.



*“Lunenburg’s waterfront is a destination for visitors to Nova Scotia, and enhancing the museum’s ability to interpret our marine heritage adds to the reasons for people to make the trip here.”*

*—Angela Saunders, general manager at the Fisheries Museum of the Atlantic.*

Large capital projects can be very costly, and budgets for multi-year projects can be difficult to accurately predict. Feasibility studies help government better understand the cost of a project, avoiding costly overruns and project delays. They also ensure that the investment makes sense and that the project will meet the current and future needs of Nova Scotians. The plan includes funding for feasibility study, planning, and preliminary design of Capital Health facilities.

In some cases, it can cost much less to upgrade a building than to construct a new one, resulting in significant cost savings for taxpayers. The Jobs and Building Plan includes an initial \$4.3 million investment for mechanical and electrical upgrades to the Law Courts Building in Halifax.



Innovation is key to ensuring Nova Scotia thrives in the knowledge-based economy. Investments in information technology improve service delivery, support innovation, and make it easier for government to get back to balance. Investing in innovation is one of government's key commitments as part of the jobsHere strategy.

The plan includes \$57.2 million for new and ongoing information technology projects throughout government—in our health system, in our schools, and in service delivery to businesses and the public. These projects employ hundreds of Nova Scotians in high-paying jobs in the province's thriving information technology (IT) sector. Some of these projects directly benefit Nova Scotians, and many provide government departments and those with whom they work the tools to operate more efficiently.

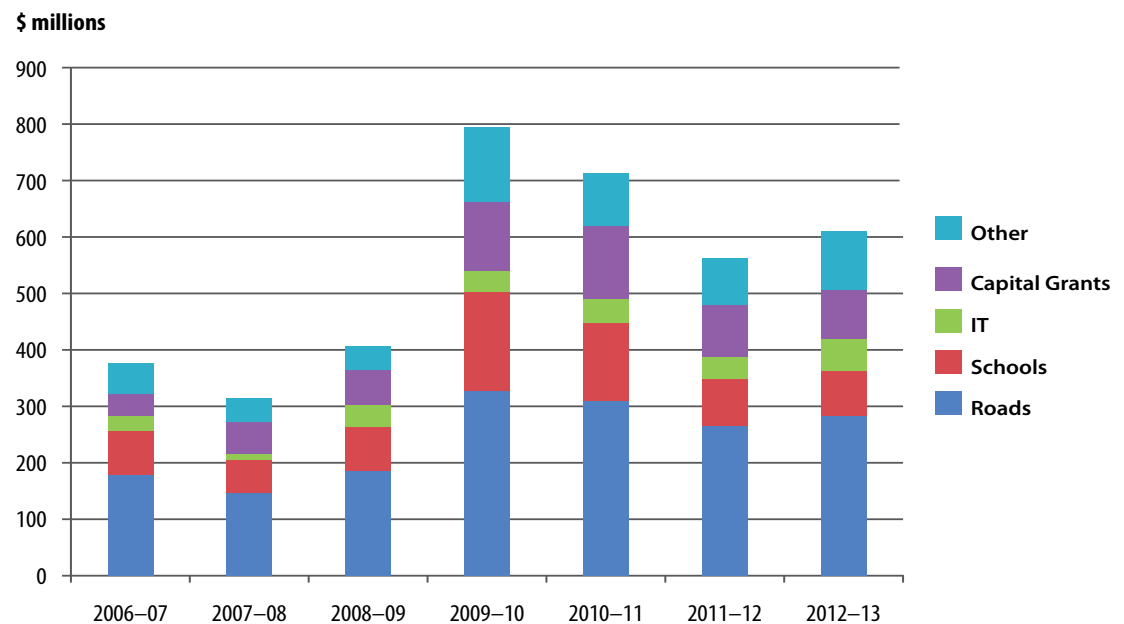
School boards throughout the province are working to reduce costs while maintaining the quality of learning. The Jobs and Building Plan includes \$4.75 million to support school boards with enhancements to the SAP financial management system. These enhancements will provide easy access to information; improve reporting for analysis and decision making; implement automated, aligned, and efficient processes; and expand electronic service delivery. These management enhancements will allow boards to be more efficient and effective at managing their internal operations so that the province can continue to invest and focus resources on kids and learning.

The plan also includes close to \$1 million for a corporate grants management solution for Service Nova Scotia and Municipal Relations and Communities, Culture and Heritage. The project is being led by Communities, Culture and Heritage. This solution will provide clients with a self-service grant application process that makes it easier and more cost effective to collect and manage grant application information. It also has the potential to serve as a single entry point in government for grant applications, making it easier to do business in Nova Scotia.

Investing in projects that improve community spaces is another important part of government's commitment to create good jobs and grow the economy. In addition to the Jobs and Building Plan, government has announced a \$2 million investment in the Community Jobs and Facilities Improvement Fund that will revitalize community buildings, support the creation of outdoor spaces and, most importantly, build community pride across Nova Scotia by promoting the use of local products, services, and tradespeople.

The projects listed on the following pages form the 2012–2013 Jobs and Building Plan. This preliminary plan may change as government finalizes its capital budget.

### Capital Spending Trends







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*The capital projects in the 2012–2013 Jobs and Building Plan are expected to generate direct employment equal to 4,500 full-time jobs, and will also generate an additional \$235 million in household income.*

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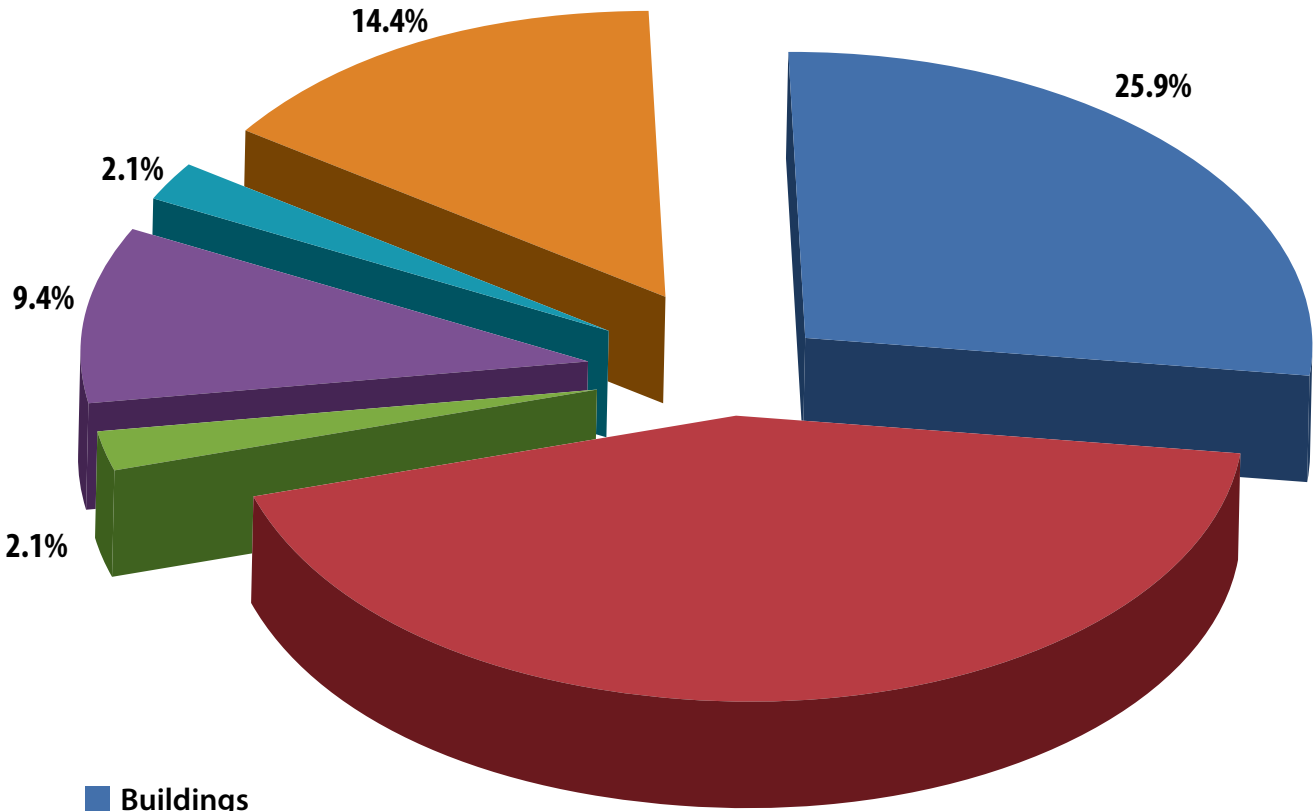


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*The spinoffs resulting from the capital spending are expected to employ a further 3,100 Nova Scotians and generate an additional \$149 million in household income.*

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Percentage of Capital by Project Type



- Buildings
- Highways
- Vehicles and Equipment
- IT Projects
- Land
- Capital Grants

# Projects by Type

## Highways and Structures

Innovation Drive AgriTECH Park .....	Agriculture
LaPlanche River Aboiteau Replacement Planning and Design .....	Agriculture
Cable Wharf/Queens Landing Seawall Construction .....	Waterfront Development Corporation
Funding for regular highway construction activities .....	Transportation and Infrastructure Renewal
Funding for major highway construction to meet 5-year plan .....	Transportation and Infrastructure Renewal

### Major Construction Projects Approved for 2012–2013

- Highway 103; Port Mouton and Port Joli Bypass, Broad River to Port Joli (Multiple Year Project)
- Highway 104; Antigonish Phase 1, from 1.9 km west of Exit 31A to 0.6 km west of Exit 34 (total 7.9 km)
- Highway 104; Antigonish Phase 2, from Beech Hill Road to Taylor Road – 8.0 km (Multiple Year Project)
- Highway 104; Exit 23 interchange signalization
- Highway 104; Twinning 1 km east of Pine Tree Road to 500 m east of Route 245
- Highway 107; Burnside to Bedford Phase 1 (Multiple Year Project)
- Highway 125; Twinning Sydney River (Kings Road) to Grand Lake Road (Multiple Year Project)
- Cabot Trail (Trunk 30); from 2010 construction joint near Meadows Road (south end) northerly to Meadows Road (north end) – 6 km
- Cabot Trail (Trunk 30); from the Old Cabot Trail Road intersection northerly to Pointe Du Havre Road - 6.4 km
- Trunk 4; from 0.2 km west of Campbell's Bridge westerly to 0.2 km west of MacNab's Bridge – 6.1 km

### Asphalt for 2012–2013

- Highway 103; from Hardscratch Road intersection easterly to Exit 33 (Route 308) – 10.1 km
- Highway 104; from Frankville Road Overpass (Exit 38) easterly to Trunk 4 intersection at Aulds Cove – 8.1 km

- Highway 106; from Exit 2 (end of 2010 Repaving) to Pictou Rotary – 5.0 km
- Highway 103; from Exit 26 westerly to Exit 27 – 6.7 km
- Route 215; from Urbania/Admiral Rock community boundary easterly to Mosher Road – 6.5 km
- Route 217; from Victoria Street in Digby to Middle Cross Road – 6.9 km
- Route 224; from 6 km west of Killag Road westerly to end of 2008 repaving at Beaver Dam – 5 km
- Route 236; from Georgefield Road easterly to Old Route 236 – 3.9 km
- Route 316; from Cummings Road southerly to Antigonish/Guysborough Line – 7.9 km
- Route 326; from 1.7 km south of Sandy MacKay Road to Trunk 6 – 6.5 km
- Route 348; from end of 2003 repaving at Churchville, 2.14 km north of Irish Mountain Road, southerly to Springville/Bridgeville Line – 5.2 km
- Trunk 1; from Annapolis/Kings county line to Greenwood Road (Bridge Street) – 4.5 km
- Trunk 2; from 1 km east of West Brook Road to Station Road – 5.8 km
- Trunk 2; from intersection with Route 214 northerly to Barney Brook – 5.1 km
- Trunk 3; from Bridgewater Town Line westerly to Hwy 103 – 6.4 km
- Trunk 3; from Highway 103 at Argyle (Exit 32A) westerly to Route 308 – 11.6 km
- Trunk 7; from Mooseland Road to Hawes Pit – 6.6 km
- Trunk 10; from West Dalhousie Road northerly to Adams Road – 7.8 km
- Trunk 14; from Canaan Road northerly to Kaizer Meadow Road – 9.0 km

### **Bridge Replacement/Rehabilitation for 2012–2013**

- Bay St Lawrence Bridge; Meat Cove Road
- Indian Sluice; Route 308
- Hansen; Trunk 2
- Highway 102; Shubenacadie River Bridge (NBL) (Multiple Year Project)
- Melford Brook; Route 344
- Pirates Cove Culverts; Route 344
- Pirates Harbour; Route 344
- Springhill Junction Overpass; Trunk 2



- Sydney River Bridge; Keltic Drive (Multiple Year Project)
- Fletcher Hebb; Trunk 3
- Lockhart; Trunk 2
- Highway 101; Joggins
- Highway 103; Broad River

## Buildings and Land

### New Schools

South Queens Junior High School .....	Education
New Glasgow P-8 School .....	Education
West Highlands Elementary School .....	Education
Bedford High School .....	Education
Bluenose Academy .....	Education
Yarmouth Memorial High School .....	Education

### School Additions and Alterations

Aldershot Elementary School .....	Education
Atlantic Memorial-Terence Bay Elementary School .....	Education
Baddeck Academy .....	Education
Centre scolaire Étoile de l'Acadie .....	Education
Cusack-Cornwallis-Ashby Complex .....	Education
Dartmouth High School .....	Education
École acadienne de Truro .....	Education
Hantsport School .....	Education
Malcolm Munroe Memorial Junior High School .....	Education
Prince Andrew High School .....	Education
River Hebert District High School .....	Education
Riverview High School .....	Education
Springhill Junior-Senior High School .....	Education

St. Anne's Elementary School .....	Education
St. Mary's Academy .....	Education
Strait Area Education and Recreation Centre .....	Education
Weymouth (St. Mary's Bay Academy) .....	Education
West Pictou District High School .....	Education

### **Other Buildings and Land**

Fire suppression system .....	Chief Information Office
Funding for building maintenance .....	Transportation and Infrastructure Renewal
Cable Wharf/Queens Landing	
Environmental Remediation .....	Waterfront Development Corporation
Art Gallery of Nova Scotia exterior wall repairs .....	Communities, Culture and Heritage
Fisheries Museum of the Atlantic renovations .....	Communities, Culture and Heritage
Ross Farm renovations .....	Communities, Culture and Heritage
Cobequid Residential Rehabilitation Centre .....	Community Services
Truro Level III Youth Treatment Facility .....	Community Services
Reserve for new additions and alterations and new school designs .....	Education
Land purchase for land protection priorities and conservation goals .....	Environment
Aberdeen Hospital renovations .....	Health and Wellness
Feasibility study, building planning, and preliminary design for Capital Health facilities .....	Health and Wellness
Colchester Regional Hospital construction .....	Health and Wellness
Collaborative emergency centres (CECs) – new buildings and renovations .....	Health and Wellness
Inverness Hospital renovations .....	Health and Wellness
Medical facilities repair and renewal .....	Health and Wellness
Primary health care facility infrastructure improvements, Digby and Shelburne .....	Health and Wellness
Purdy Building services relocation and demolition .....	Health and Wellness

Radiation therapy wait times project .....	Health and Wellness
Renal dialysis home therapy and hemodialysis, Yarmouth and Cape Breton .....	Health and Wellness
Renal dialysis program, Dickson Centre .....	Health and Wellness
South Shore Regional Hospital emergency department and ICU expansion planning and design .....	Health and Wellness
Integrated security technology and equipment at justice centres and court houses across the province .....	Justice
Halifax Family Court renovations .....	Justice
Halifax Law Courts renovations .....	Justice
Nova Scotia Medical Examiner facility .....	Justice
Northeast Nova Correctional Centre .....	Justice
Former Children’s Training Centre renovations .....	Transportation and Infrastructure Renewal
Coxheath Building renovations .....	Natural Resources
Land purchases (Forestry Transition Program and other) .....	Natural Resources
Akerley Campus renovations .....	Nova Scotia Community College

## Information Technology

Enterprise server upgrades .....	Chief Information Office
FileNet software licensing .....	Chief Information Office
Infrastructure capital – system maintenance .....	Chief Information Office
Microsoft implementation .....	Chief Information Office
SAP grants management solution .....	Communities, Culture and Heritage
Daycare/Residential Bed Licensing System .....	Community Services
Mortgage and Loans System Replacement .....	Community Services
Enhancement of existing school board SAP system .....	Education
School Information System – iNSchool .....	Education
SAP archiving .....	Finance

SAP upgrade .....	Finance
Bed utilization .....	Health and Wellness
Computerized radiography unit .....	Health and Wellness
Drug information system .....	Health and Wellness
Emergency Department Management Information System .....	Health and Wellness
Electronic Medical Record (EMR) .....	Health and Wellness
SAP enhancements – Health Administrative Systems Program (HASP) .....	Health and Wellness
ECG/EKG information sharing system .....	Health and Wellness
Patient Medical Records Archival and Retrieval System .....	Health and Wellness
Electronic health record .....	Health and Wellness
Staff scheduling software .....	Health and Wellness
911 system upgrade .....	Justice
Land and Resource Asset Management system .....	Natural Resources
Amanda 5 upgrade .....	Service Nova Scotia and Municipal Relations
Geo information and storage .....	Service Nova Scotia and Municipal Relations

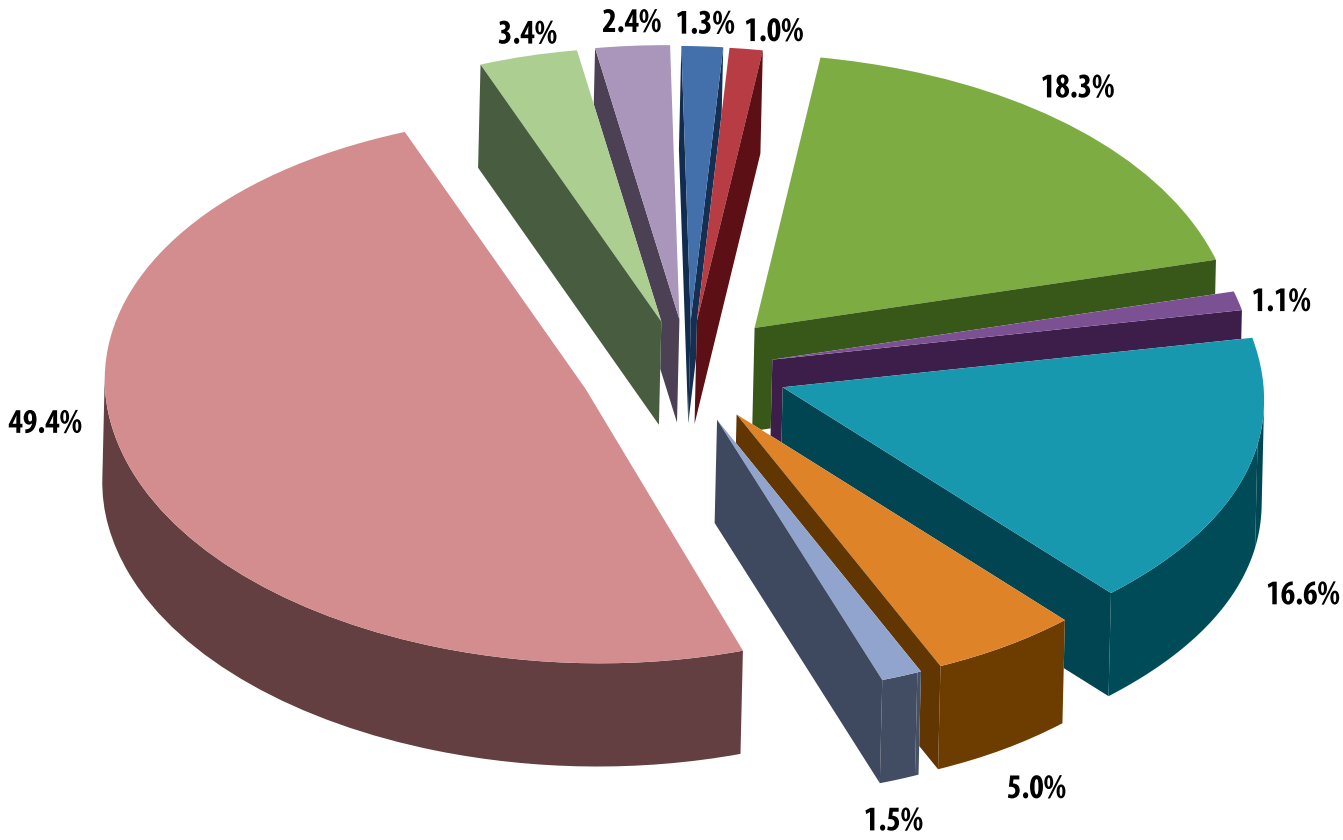
## Vehicles and Equipment

Bactoscan equipment .....	Agriculture
Fleet renewal .....	Agriculture
Bluenose II restoration .....	Communities, Culture and Heritage
Bus fleet renewal .....	Education
Vehicles for monitoring and compliance .....	Environment
Vehicles for protected area and wetlands .....	Environment
Vehicles for aquaculture operations .....	Fisheries and Aquaculture
Ambulance fleet renewal .....	Health and Wellness
Colchester MRI .....	Health and Wellness
Medical equipment .....	Health and Wellness
Fleet renewal .....	Justice
Fleet renewal .....	Natural Resources





Percentage of Capital by Department



- Communities, Culture and Heritage
- Community Services
- Education
- Environment
- Health and Wellness
- Justice
- Natural Resources
- Transportation and Infrastructure Renewal
- Chief Information Office
- Departments with less than 1%

# Projects by Department or Agency

## Agriculture

Bactoscan equipment .....	Vehicles and equipment
Innovation Drive AgriTECH Park .....	Highways and structures
LaPlanche River Aboiteau Replacement Planning and Design .....	Highways and structures
Fleet renewal .....	Vehicles and equipment

## Chief Information Office

Fire suppression system .....	Buildings
Enterprise server upgrades .....	Information technology
FileNet software licensing .....	Information technology
Infrastructure capital – system maintenance .....	Information technology
Microsoft implementation .....	Information technology

## Communities, Culture and Heritage

Art Gallery of Nova Scotia exterior wall repairs .....	Buildings
Fisheries Museum of the Atlantic renovations .....	Buildings
Ross Farm renovations .....	Buildings
SAP grants management solution .....	Information technology
Bluenose II restoration .....	Vehicles and equipment

## Community Services

Cobequid Residential Rehabilitation Centre .....	Buildings
Truro Level III Youth Treatment Facility .....	Buildings
Daycare/Residential Bed Licensing System .....	Information technology
Mortgage and Loans System Replacement .....	Information technology

## Education

Bedford High School .....	New school
Bluenose Academy .....	New school
New Glasgow P-8 School .....	New school
South Queens Junior High School .....	New school
West Highlands Elementary School .....	New school
Yarmouth Memorial High School .....	New School
Aldershot Elementary School .....	School addition or alteration
Atlantic Memorial-Terence Bay Elementary School .....	School addition or alteration
Baddeck Academy .....	School addition or alteration
Centre scolaire Étoile de l'Acadie .....	School addition or alteration
Cusack-Cornwallis-Ashby Complex .....	School addition or alteration
Dartmouth High School .....	School addition or alteration
École acadienne de Truro .....	School addition or alteration
Hantsport School .....	School addition or alteration
Malcolm Munroe Memorial Junior High School .....	School addition or alteration
Prince Andrew High School .....	School addition or alteration
River Hebert District High School .....	School addition or alteration
Riverview High School .....	School addition or alteration
Springhill Junior-Senior High School .....	School addition or alteration
St. Anne's Elementary School .....	School addition or alteration
St. Mary's Academy .....	School addition or alteration
Strait Area Education and Recreation Centre .....	School addition or alteration
West Pictou District High School .....	School addition or alteration
Weymouth (St. Mary's Bay Academy) .....	School addition or alteration
Reserve for new additions and alterations and new school designs .....	Buildings
Enhancement of existing school board SAP system .....	Information technology
School Information System – iNSchool .....	Information technology
Bus fleet renewal .....	Vehicles and equipment



## Environment

Land purchase for land protection priorities and conservation goals .....	Land
Vehicles for monitoring and compliance .....	Vehicles and equipment
Vehicles for protected area and wetlands .....	Vehicles and equipment

## Finance

SAP archiving .....	Information technology
SAP upgrade .....	Information technology

## Fisheries and Aquaculture

Vehicles for aquaculture operations .....	Vehicles and equipment
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## Health and Wellness

Bed utilization .....	Information technology
Computerized radiography unit .....	Information technology
Drug information system .....	Information technology
Emergency Department Management Information System .....	Information technology
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Renal dialysis home therapy and hemodialysis, Yarmouth and Cape Breton ...	Buildings
Renal dialysis program, Dickson Centre .....	Buildings
South Shore Regional Hospital emergency department and ICU expansion planning and design .....	Buildings
Colchester MRI .....	Vehicles and equipment
Medical equipment .....	Vehicles and equipment

## Justice

Integrated security technology and equipment at justice centres and court houses across the province .....	Buildings
Halifax Family Court renovations .....	Buildings
Halifax Law Courts renovations .....	Buildings
Nova Scotia Medical Examiner facility .....	Buildings
Northeast Nova Correctional Centre .....	Buildings
911 system upgrade .....	Information technology
Fleet renewal .....	Vehicles and equipment

## Natural Resources

Coxheath Building renovations .....	Buildings
Land and Resource Asset Management system .....	Information technology
Land purchases (Forestry Transition Program and other) .....	Land
Fleet renewal .....	Vehicles and equipment

## Nova Scotia Community College

Akerley Campus renovations .....	Buildings
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## Service Nova Scotia and Municipal Relations

Amanda 5 upgrade .....	Information technology
Geo information and storage .....	Information technology

## Transportation and Infrastructure Renewal

Funding for building maintenance .....	Buildings
Funding for regular highway construction activities .....	Highways and structures
Former Children's Training Centre renovations .....	Buildings
Funding for major highway construction to meet 5-year plan .....	Highways and structures

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- Trunk 3; from Highway 103 at Argyle (Exit 32A) westerly to Route 308 – 11.6 km
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- Melford Brook; Route 344
- Pirates Cove Culverts; Route 344
- Pirates Harbour; Route 344
- Springhill Junction Overpass; Trunk 2
- Sydney River Bridge; Keltic Drive (Multiple Year Project)
- Fletcher Hebb; Trunk 3
- Lockhart; Trunk 2
- Highway 101; Joggins
- Highway 103; Broad River

## Waterfront Development Corporation

Cable Wharf/Queens Landing Environmental Remediation ..... Buildings

Cable Wharf/Queens Landing Seawall Construction ..... Highways and Structures



