

# Appendix L

## Stakeholders Identified, Concerns Raised and Engagement Techniques

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
<b>Level One Stakeholders</b>		
<b>Project Neighbours, i.e., Residents within 3 km of Project site</b>	<ul style="list-style-type: none"> <li>• Dust</li> <li>• Noise</li> <li>• Truck traffic</li> <li>• Aesthetics</li> <li>• Loss of access to part of the headland</li> <li>• Impacts on water quality</li> <li>• Light emissions</li> <li>• Impacts on flora and fauna</li> <li>• Odours from spontaneous combustion and equipment fumes</li> <li>• Devaluation of property</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Mail drop and offer to meet with them personally</li> <li>• Home visit to Myrna Murphy on June 22, 2006</li> <li>• Donkin Link Newsletters</li> <li>• Community presentations/ meetings in 2006/07.</li> <li>• Schooner Pond Beach Sweep event and display boards</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• CLC representation</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October 16, 2008</li> </ul>
<b>Defined Project Community (Residents of Donkin, Port Morien, and Port Caledonia )</b>	<ul style="list-style-type: none"> <li>• Dust</li> <li>• Noise</li> <li>• Truck traffic</li> <li>• Aesthetics</li> <li>• Loss of access to part of the headland</li> <li>• Impacts on water quality</li> <li>• Light emissions</li> <li>• Impacts on flora and fauna</li> <li>• Odours from spontaneous combustion and equipment fumes</li> <li>• Devaluation of property</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meetings in 2006/07.</li> <li>• Schooner Pond Beach Sweep event and display boards</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• CLC representation(s)</li> <li>• Open house session (s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October 16, 2008</li> </ul>
<b>Project Employees</b>	<ul style="list-style-type: none"> <li>• Health and safety</li> <li>• Employment equity and stability</li> <li>• General information on the project's operation and planning</li> <li>• Environmental and social performance</li> </ul>	<ul style="list-style-type: none"> <li>• XCDM Induction meeting</li> <li>• Tool Box Sessions</li> <li>• Trigger Action Response Plans (TARPs)</li> <li>• Hazard Communication Board</li> </ul>
<b>Project Contractors</b>	<ul style="list-style-type: none"> <li>• Health and safety</li> <li>• Employment equity and stability</li> <li>• General information on the project's operation and planning</li> <li>• Environmental and social performance</li> </ul>	<ul style="list-style-type: none"> <li>• XCDM Induction meeting</li> <li>• Tool Box Sessions</li> <li>• TARPs</li> <li>• Hazard Communication Board</li> </ul>
<b>Donkin Project CLC</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into Project planning decision that</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Schooner Pond Beach Sweep event and display boards</li> <li>• Community presentation/meeting in</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
	<ul style="list-style-type: none"> <li>may affect neighbouring communities</li> <li>• Support and contributions for neighbouring community events</li> </ul>	<p>2006/07.</p> <ul style="list-style-type: none"> <li>• 12 CLC meetings to date</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October 16, 2008</li> </ul>
<b>Port Morien Wildlife Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into Project planning decision that may affect local wildlife</li> <li>• Support and contributions for wildlife conservation and rehabilitation</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Schooner Pond Beach Sweep event involvement</li> <li>• Community presentations /meetings held on June 4 and 21, 2006</li> <li>• Representation on the project CLC</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October 16, 2008</li> </ul>
<b>Local naturalists Kathy and Allen Murrant</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into Project planning decision that may affect neighbouring communities</li> <li>• Support and contributions for avian habitat conservation and impact mitigation</li> <li>• Access to the headland for birding</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentations /meetings in 2006/07.</li> <li>• Schooner Pond Beach Sweep event involvement - avian data incorporated into ecological display board</li> <li>• Meetings with ornithologist and CBCL team members</li> <li>• Field visits on Donkin peninsula with ornithologist</li> <li>• Donkin Link Newsletters</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October 16, 2008</li> </ul>
<b>Donkin-Port Caledonia Rural Development Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into any Project planning decision that may affect neighbouring communities</li> <li>• Support and contributions for neighbouring community events</li> <li>• Economic development opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Schooner Pond Beach Sweep event involvement</li> <li>• Community presentations/meetings</li> <li>• Representation on the project CLC</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
		<ul style="list-style-type: none"> <li>• Hosted community meeting on October 16, 2008.</li> </ul>
<b>Port Morien Economic Development Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into any Project planning decision that may affect neighbouring communities</li> <li>• Support and contributions for neighbouring community events</li> <li>• Socio-economic impacts and opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Schooner Pond Beach Sweep event involvement</li> <li>• Community presentations/meetings</li> <li>• Representation on the Project CLC</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>First Nations:</b> Membertou, Chapel Island, Eskasoni, Waycobah, Wagmatcook NS Native Council Union of Nova Scotia Indians, and Confederacy of Mainland Mi'kmaq	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Disturbance of traditional fishing, hunting and gathering sites</li> <li>• Fish habitat</li> <li>• Disturbance of cultural sites</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Archaeological Resource Impact Assessment</li> <li>• Mi'kmaq Ecological Knowledge Study</li> <li>• Meeting with representatives of Membertou First Nation to introduce the project</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Circulation of newsletters</li> </ul>
<b>Residents along and Trucking Route drivers ( Brookside St. Dominion Street and Wilson's Road)</b>	<ul style="list-style-type: none"> <li>• Volume of traffic</li> <li>• Noise</li> <li>• Dust</li> <li>• Safety/Need for sidewalks</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletter</li> <li>• Posted invitation to Donkin Community Meeting on October 16, 2008</li> <li>• Questionnaire/feedback form</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> </ul>
<b>Citizens Against Strip Mining – Port Morien</b>	<ul style="list-style-type: none"> <li>• Any change in Project scope to include strip-mining</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meetings</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Donkin Fire Department</b>	<ul style="list-style-type: none"> <li>• Health and safety</li> <li>• Emergency preparedness</li> <li>• Support and fundraising contributions</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meetings in 2006/07.</li> <li>• Emergency service providers for the Project site</li> <li>• Schooner Pond Beach Sweep event involvement</li> <li>• XC Christmas dinner involvement</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> <li>• Donkin Community Meeting on October</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
		16, 2008
<b>Port Morien Fire Department</b>	<ul style="list-style-type: none"> <li>• Health and safety</li> <li>• Emergency preparedness</li> <li>• Support and fundraising contributions</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentations/meetings</li> <li>• Emergency service providers for the Project site</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>CB Regional Municipality</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Employment opportunities</li> <li>• Support for local businesses</li> <li>• Socio-economic impacts and opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentations/meeting to CBRM Councillors</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>NS Department of Environment and Labour</b>  Peter Weaver, P.Eng Environmental Monitoring and Compliance	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Environmental compliance and protection</li> <li>• Water quality</li> <li>• Wetland conservation</li> <li>• Compliance with environmental permits once granted</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and ongoing communications on monitoring results of tunnel dewatering program</li> <li>• Donkin Link Newsletters</li> <li>• Open house session(s)</li> <li>• Environmental assessment and permitting process</li> </ul>
<b>NS Department of Natural Resources</b>  Terry Power Regional Wildlife Biologist	<ul style="list-style-type: none"> <li>• Management of flora and fauna, Species at Risk, and wetland conservation</li> <li>• Compliance with environmental permits once granted</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and on-going communications on monitoring results of tunnel dewatering program</li> <li>• Donkin Link Newsletters</li> <li>• Open house session(s)</li> <li>• Environmental assessment and permitting process</li> </ul>
<b>NS Department of Transportation and Public Works</b>  Bernie Murphy	<ul style="list-style-type: none"> <li>• Project site access road</li> <li>• Compliance with access road permit</li> <li>• Truck traffic and route planning</li> <li>• Road conditions</li> </ul>	<ul style="list-style-type: none"> <li>• Access road permitting application and approval process</li> <li>• Open house session(s)</li> </ul>
<b>Nova Scotia Power Inc.</b>	<ul style="list-style-type: none"> <li>• Electricity to project site</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and consultations on power supply to site</li> </ul>
<b>Environment Canada</b>  Andre Gauthier Refineries/Metal Finishing Environmental Engineer Pollution Control	<ul style="list-style-type: none"> <li>• Marine water quality</li> <li>• Species at Risk</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and on-going communications on monitoring results of tunnel dewatering program</li> <li>• Open house session</li> <li>• Environmental assessment and permitting process</li> </ul>
<b>CEAA</b>	<ul style="list-style-type: none"> <li>• Project environmental</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and on-going communication</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
Bill Coulter Derek McDonald	assessment and operational performance,	during environmental assessment process.
<b>Fisheries and Oceans Canada</b>  Lorne Penny Habitat Assessor	<ul style="list-style-type: none"> <li>• Fish habitat protection and fisheries</li> <li>• Marine Species at Risk</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting and ongoing communications on monitoring results on tunnel dewatering program</li> <li>• Open house session(s)</li> <li>• Environmental assessment and permitting process</li> </ul>
<b>Transport Canada</b>	<ul style="list-style-type: none"> <li>• Maine vessel navigation and infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• Discussions regarding marine outfall during early planning stages of tunnel dewatering design process</li> </ul>
<b>LEVEL TWO STAKEHOLDERS</b>		
<b>Port Morien / False Bay Fishermen's Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance updates</li> <li>• Opportunity for input into any Project planning decision that may affect marine water quality and fish habitat or fisheries</li> <li>• Socio-economic impacts</li> <li>• Economic development opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meetings held on June 20, 2006</li> <li>• Meetings on dewatering program</li> <li>• Donkin Link Newsletters</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Port Morien Harbour Authority</b>	<ul style="list-style-type: none"> <li>• Marine navigation</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meetings</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Local 6 – Fishermen's Union and Crab Fishermen</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Marine water quality</li> <li>• Fish habitat or fisheries</li> <li>• Socio-economic impacts</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meetings</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Sierra Club of Canada – Cape Breton</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Climate change</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Open house sessions</li> <li>• Issue tracking and response system</li> </ul>
<b>ACAP Cape Breton</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> </ul>	<ul style="list-style-type: none"> <li>• Support provided for the Schooner Pond Beach Sweep</li> <li>• Donkin Link Newsletters</li> <li>• Open house sessions</li> <li>• Issue tracking and response system</li> </ul>
<b>Ecology Action Centre</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Climate change</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Open house sessions</li> <li>• Issue tracking and response system</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
<b>CBU Researcher: Barb Glassy</b>	<ul style="list-style-type: none"> <li>• Access to Donkin Headland for proposed Kittiwake monitoring program</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentations /meetings</li> <li>• Follow-up correspondence via email.</li> <li>• Donkin Link Newsletters</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Cape Breton University/ Nova Scotia Community College</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment through research opportunities</li> <li>• Scholarships and mining program development</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletter</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>East Cape Fishermen's Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• marine water quality</li> <li>• fish habitat or fisheries</li> <li>• Socio-economic impacts</li> </ul>	<ul style="list-style-type: none"> <li>• Phone contact</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Eastern Nova Scotia Mobile Gear Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Marine water quality</li> <li>• Fish habitat and fisheries</li> <li>• Socio-economic impacts</li> </ul>	<ul style="list-style-type: none"> <li>• Phone contact</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Enterprise Cape Breton</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Cape Breton Partnership</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Cape Breton County Economic Development Association</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
<b>Cape Breton Island Building &amp; Construction Trades Council</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>International Union of Operating Engineers Local 721-721 B</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Labourers' International Union of North America Local 1115</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Citizens Against Strip Mining – Boularderie</b>	<ul style="list-style-type: none"> <li>• Change in project scope to include strip-mining</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Donkin Legion and Ladies Auxiliary</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Support and fundraising contributions to community events</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletter</li> <li>• Community presentation/meeting</li> <li>• Providing meeting facilities and refreshments for project meetings</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Port Morien Legion and Ladies Auxiliary</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Support and fundraising contributions to community events</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletter</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Glace Bay High School</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Future career and employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
		<ul style="list-style-type: none"> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Cape Breton Regional Police Department</b>	<ul style="list-style-type: none"> <li>• Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>• Survey/feedback form at Open House(s)</li> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Marconi ATV club</b>	<ul style="list-style-type: none"> <li>• Access to Donkin Headland</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Media</b> <b>Cape Breton Post</b> <b>Chronicle Herald</b> <b>CBC TV and Radio</b> <b>ATV</b> <b>Global</b>	<ul style="list-style-type: none"> <li>• Operational, environmental and social performance</li> <li>• Management of environmental and social impacts</li> </ul>	<ul style="list-style-type: none"> <li>• Press releases</li> <li>• Radio and television interviews</li> </ul>
<b>Gowrie Home School Assoc.</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Donkin Citizen's Brass Band</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> <li>• Project environmental and operational performance updates</li> <li>• Support and fundraising contributions to community events</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• Participated in the Schooner Pond Beach Sweep</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Queen Victoria Rebekah Lodge</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>St. Mary's Parish, Port Caledonia</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> </ul>	<ul style="list-style-type: none"> <li>• Donkin Link Newsletters</li> <li>• Co-organizer of the XCDM Christmas Dinner event</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> </ul>
<b>St. Luke's United Church, Donkin</b>	<ul style="list-style-type: none"> <li>• Support and fundraising contributions to community events</li> </ul>	
<b>St. Gregory's Catholic Church, Donkin</b>		

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
<b>St. Paul's Guild, Port Morien</b>		<ul style="list-style-type: none"> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>St. Luke's Anglican Church, Donkin</b>		
<b>LEVEL THREE STAKEHOLDERS</b>		
<b>YMCA Career and Employment Resources</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• employment opportunities for program users</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Birch Grove, Dominion, Tower Road, Reserve Mines and Glace Bay Fire Departments</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Health and safety plans</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Dominion Legion</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Glace Bay Seniors and Pensioners Club</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Glace Bay Kinsmen</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Men of the Deep Choir</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> <li>• Support and fundraising contributions</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Cape Breton Miners Museum</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Glace Bay Heritage Museum/Society</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> </ul>

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
	area	<ul style="list-style-type: none"> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>Glace Bay Historical Society</b>	<ul style="list-style-type: none"> <li>• General interest due to mining history</li> <li>• Economic opportunity for local area</li> </ul>	<ul style="list-style-type: none"> <li>• Community presentation/meeting</li> <li>• XCDM drop-in policy and centre at Glace Bay office</li> <li>• Issue tracking and response system</li> <li>• Open house session(s)</li> <li>• Survey/feedback form at Open House(s)</li> </ul>
<b>St John Ambulance</b>	<ul style="list-style-type: none"> <li>• Project environmental and operational performance</li> <li>• Support and fundraising contributions to community events</li> </ul>	<ul style="list-style-type: none"> <li>• Participated in the Schooner Pond Beach Sweep Event</li> <li>• Donation made in thanks for their support</li> </ul>